

Collaborative Projects – Position Statement – April 2014

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
<b>IMPLEMENTED COLLABORATION PROJECTS</b>							
<b>COMMUNITY SERVICES</b>							
1	<b>North Wales Commissioning Hub</b> <i>A joint service across North Wales that negotiates complex care placements for adults and children</i>	Denbighshire	All 6 NW Local Authorities BCUHB	4	October 2012	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• Management Board</li> <li>• NWSSIC</li> <li>• Social Services and Health Programme Board</li> <li>• RLB</li> </ul>
2	<b>North East Wales Community Equipment Stores (NEWCES)</b> <i>A joint service providing community equipment for health patients and local authority service users</i>	Flintshire	Flintshire Wrexham BCUHB	4	Existing (confirm date of implementation)	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly Management Board</li> <li>• Reports to Individual Agency / LA Political Processes as required.</li> </ul>
3	<b>North Wales Adoption Service</b> <i>A joint service across</i>	Wrexham	All 6 NW Local Authorities	4	April 2010	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly Management Board meetings</li> </ul>

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	<i>North Wales providing Adoption Services</i>						<ul style="list-style-type: none"> <li>• Reports to North Wales Social Services Improvement Collaborative (NWSSIC)</li> <li>• Reports to individual LA's political processes as required</li> <li>• Social Services and Health Programme Board</li> </ul>
<b>4</b>	<b>Houses to Homes – empty homes scheme</b> <i>North Wales partnership which oversees the Welsh Government “Houses for Homes” private sector housing renewal scheme</i>	Flintshire	All 6 NW Local Authorities	4	June 2012	<ul style="list-style-type: none"> <li>• Efficiencies</li> <li>• Cost avoidance</li> <li>• Resilience</li> </ul>	<ul style="list-style-type: none"> <li>• No formal governance</li> </ul>
<b>5</b>	<b>Emergency Duty Team</b> <i>A joint service for providing emergency out of hours social work</i>	Wrexham	Wrexham Flintshire Denbighshire	4	April 2008	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> </ul>	<ul style="list-style-type: none"> <li>• Local Performance reporting</li> </ul>

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	<i>support</i>						
<b>6</b>	<b>Enhanced Unpaid Work</b> <i>Utilisation of a Third Sector agency to provide support to young people; collaborate regionally and deliver locally.</i>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none"> <li>• Quality</li> <li>• Efficiencies</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting in year</li> </ul>
<b>7</b>	<b>Sub Regional Safeguarding Children's Board</b> <i>Sub-Regional Governance overseeing Children's Safeguarding</i>	Flintshire	Flintshire Wrexham	4	2011	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Reports to NWSSIC</li> <li>• Reports to LA pilot process as required</li> </ul>
<b>8</b>	<b>Substance Misuse and Health</b> <i>Multi-agency partnership overseeing substance misuse services in the region</i>	Health Authority	All 6 NW Local Authorities and Health Authority	4	2009	<ul style="list-style-type: none"> <li>• Quality</li> <li>• Efficiencies</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• YOT Management Board</li> <li>• Community Safety Partnerships</li> <li>• Area Planning Boards</li> </ul>
<b>9</b>	<b>Telecare</b> <i>Multi-agency partnership overseeing telecare services in the region</i>	Conwy	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	4	2011	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting in year</li> </ul>

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<b>10</b>	<b>Integrated Family Support Service (IFSS)</b> <i>Joint operational service providing specialist services to families with complex needs</i>	Flintshire	Wrexham Flintshire	4	April 2013	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting</li> </ul>
<b>11</b>	<b>North Wales Mental Health Partnership Board</b>	BCUHB	All 6 North Wales Local Authorities	4	2012	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> </ul>	Regional Programme Board
<b>12</b>	<b>Supporting People Regional Collaborative Committee</b>	Conwy	All 6 NW Local Authorities	4	August 2012	<ul style="list-style-type: none"> <li>• Quality</li> <li>• Efficiency</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Board</li> <li>• Reports to a National Advisory Board</li> </ul>
<b>ENVIRONMENT</b>							
<b>13</b>	<b>Flood Risk Management Strategy</b> <i>Joint development of strategy utilising model developed by Conwy</i>	Conwy	Flintshire Ynys Mon	4	2013	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting</li> </ul>
<b>14</b>	<b>TAITH</b> <i>Joint project board delivering substantial and significant improvements to public transport across the region</i>	Flintshire	All 6 NW Local Authorities	4	2003	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Programme Board</li> <li>• North Wales Strategic Directors Meetings</li> </ul>

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<b>15</b>	<b>Public Protection</b> <i>Operational delivery through shared officers</i>	Flintshire	Flintshire Wrexham	4	Review to be undertaken 2013/14	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local Performance Reporting</li> </ul>
<b>16</b>	<b>Economic Development</b>	Gwynedd	All 6 NW LAs		On-going	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Efficiencies</li> <li>• Quality</li> </ul>	<ul style="list-style-type: none"> <li>• Report to EAB</li> </ul>
<b>17</b>	<b>Specialist Planning (Minerals and Waste)</b> <i>Provision of a resilient staffing resource to deal with all relevant planning applications, policy development and site monitoring</i>	Flintshire	All 6 NW Local Authorities	4	April 2011	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> </ul>	<ul style="list-style-type: none"> <li>• Local Performance Reporting</li> </ul>
<b>18</b>	<b>Mersey Dee Alliance (City Region Bid)</b> <i>Deliver the first cross border City Region</i>	Cheshire West	Flintshire Denbighshire Wrexham Wirral Cheshire West	4	2013/14	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Direction</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Project Board</li> <li>• Ad-hoc reporting</li> </ul>
<b>19</b>	<b>Food Waste</b> <i>Provide a sub-regional food waste treatment facility to enable WG waste management targets to be met</i>	Denbighshire	Conwy Denbighshire Flintshire	4	2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Direction</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Project Board</li> <li>• Ad-hoc reporting</li> <li>• Local performance reporting</li> </ul>

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<b>LIFELONG LEARNING</b>							
<b>20</b>	<b>21<sup>st</sup> Century Schools</b> <i>Procurement Framework for 21<sup>st</sup> Century Schools projects in North Wales</i>	Flintshire & Denbighshire	All 6 NW Local Authorities	4	January 2013	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• Formal project management arrangements in place</li> <li>• Programme Board</li> </ul>
<b>21</b>	<b>Regional School Improvement &amp; Effectiveness Service</b> <i>Development of a combined School Improvement Service for resilience across the region</i>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• Joint Committee &amp; User groups</li> </ul>
<b>22</b>	<b>Joint Educational Psychology</b> <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham	4	2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• Principal Education Psychologist working across Wrexham and Flintshire</li> <li>• Two teams to be merged into one hosted by FCC</li> </ul>

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23	<p><b>ICT – Education Management Information Service (MIS)</b> <i>Procurement &amp; Hosting – procurement of common education management information system for all North Wales Councils with full hosting provided by Flintshire</i></p>	Flintshire	All 6 NW Local Authorities	4	September 2012	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Formal project management arrangements in place</li> <li>• North Wales Heads of ICT Forum – Monthly Meetings</li> <li>• NW Education Consortium</li> </ul>
24	<p><b>Schools Library Service</b> <i>Jointly funded service to schools and colleges providing books and other resources in NE Wales</i></p>	Flintshire	Flintshire Wrexham Denbighshire Conwy	4	January 2011	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• SLS Management Board – meets termly</li> </ul>
25	<p><b>Inclusion Collaborations</b> <i>Aim to develop collaborative working in specialist services (see Joint Sensory Service (item 43)) for additional resilience and efficiency</i></p>	Flintshire	All 6 NW Local Authorities	4	Sep 2012	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• NW Education Consortium</li> <li>• Formal project management arrangements in place</li> <li>• Formal project management arrangements in</li> </ul>

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							place
<b>26</b>	<b>North East Wales (NEW) Play</b> <i>Regional scheme to encourage play in local communities and leave a legacy of play across the region</i>	Flintshire	Flintshire Wrexham Denbighshire	4	May 2010	<ul style="list-style-type: none"> <li>• Quality</li> </ul>	<ul style="list-style-type: none"> <li>• NEW Play Management Board</li> </ul>
<b>27</b>	<b>Joint Sensory Impairment</b> <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham Denbighshire	4	2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• NW Education Consortium</li> <li>• Formal project management arrangements in place</li> <li>• Formal project management arrangements in place</li> </ul>
<b>28</b>	<b>Corporate Training</b> <i>Provision of an enhanced training programme and shared resources</i>	Flintshire	Flintshire Deeside College	4	March 2012	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting in year</li> <li>• Partnership Board</li> </ul>



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29	<b>Managed Agency Staff Solution Project (MATRIX)</b> <i>Provision of a cost effective service whilst providing visibility of the temporary workforce.</i>	Flintshire	Flintshire Denbighshire Wrexham	4	October 2011	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting in year</li> <li>• Project Board</li> </ul>
30	<b>Occupational Health</b> <i>Combined service provision across both authorities</i>	Flintshire	Flintshire Wrexham	4	September 2011	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting in year</li> <li>• Partnership board</li> </ul>
31	<b>ICT – Joint Procurement Web Content Management System</b>	Denbighshire	Flintshire Denbighshire Gwynedd	4	Procurement Complete, implementation Complete within Flintshire and new website operational.	<ul style="list-style-type: none"> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Operational, normal local performance reporting arrangements</li> </ul>
32	<b>ICT – Joint Procurement Hardware</b>	Wrexham	All 6 NW Local Authorities	4	December 2012	<ul style="list-style-type: none"> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• North Wales Heads of ICT Forum – Monthly Meetings – contract</li> </ul>

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							monitoring
33	<b>ICT - Joint Procurement</b> <i>Service Desk Software</i>	Gwynedd	Flintshire Gwynedd Wrexham	4	Procurement Complete, implementation Complete within Flintshire and new IT Helpdesk operational.	<ul style="list-style-type: none"> <li>• Efficiencies</li> <li>• Resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Operational, normal local performance reporting arrangements</li> </ul>
34	<b>ICT – Disaster Recovery</b> <i>Shared ICT business continuity arrangements</i>	Flintshire	All 6 NW Local Authorities	4	March 2013. Disaster recovery plans shared, Flintshire plan adopted as common template.	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Operational, normal local performance reporting arrangements</li> </ul>
35	<b>ICT – Regional Directory</b> <i>Shared ICT user directory across the North Wales public sector to allow agile working and remote access to local systems e.g. a health employee can securely log on to their own systems from a local authority site</i>	Flintshire	All 6 NW Local Authorities BCUHB NW Fire and Rescue Services	4	September, 2013	<ul style="list-style-type: none"> <li>• Resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Formal project management arrangements in place</li> <li>• North Wales Heads of ICT Forum – Monthly Meetings</li> </ul>

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36	<b>ICT – Regional Directory</b> <i>Shared ICT user directory across the North Wales public sector to allow agile working and remote access to local systems e.g. a health employee can securely log on to their own systems from a local authority site</i>	Flintshire	All 6 NW Local Authorities BCUHB NW Fire and Rescue Services	4	September, 2013	<ul style="list-style-type: none"> <li>• Resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Formal project management arrangements in place</li> <li>• North Wales Heads of ICT Forum – Monthly Meetings</li> </ul>
37	<b>Procurement</b> <i>The establishment of the Welsh Public Sector National Procurement Service</i>	Welsh Government	Welsh Public Sector	4	November, 2013	<ul style="list-style-type: none"> <li>• Efficiencies</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• WG Public Sector Leadership Group</li> <li>• NPS Board</li> </ul>
<b>CURRENT COLLABORATION PROJECTS</b>							
<b>PEOPLE AND RESOURCES</b>							
38	<b>Emergency Planning</b> <i>An integrated service for planning, preventing and responding to emergencies</i>	Flintshire	All 6 NW Local Authorities	3	December 2013  Implemented 1 <sup>st</sup> July 2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• Annual regional report on performance of regional service</li> <li>• Local</li> </ul>

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							<p>performance reporting in year</p> <ul style="list-style-type: none"> <li>• Ad hoc reporting as required e.g. major risk mitigation, post event de-briefings</li> </ul>
39	<p><b>Procurement</b> <i>Regional collaboration on procurement category management</i></p>	Gwynedd	Flintshire Denbighshire Gwynedd	3	Implemented 1 <sup>st</sup> July 2014	<ul style="list-style-type: none"> <li>• Efficiencies</li> <li>• Resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Formal project management arrangements in place</li> <li>• North Wales Chief Executives Group agreed business case</li> <li>• All 3 cabinets agreed business case</li> <li>• Market dialogue underway to commission category management consultants</li> <li>• Flintshire and Denbighshire</li> </ul>

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							procurement teams merger implemented 1 <sup>st</sup> July, 2014.
<b>GOVERNANCE</b>							
<b>40</b>	<b>ICT – National ICT Strategy</b> <i>The implementation of the Welsh Public Sector National ICT Strategy to share, standardise and streamline public sector ICT infrastructure</i>	Welsh Government	Welsh Public Sector	1	On-going. CIO Council now disbanded by WG. Awaiting publication of national Digital First Strategy	<ul style="list-style-type: none"> <li>• Compact</li> <li>• Efficiencies</li> <li>• Resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Governance arrangements for new Digital First Strategy not yet published</li> </ul>
<b>41</b>	<b>North Wales Legal Services Collaboration</b> <i>Sharing work and resources across Councils in order to maximise capacity and resilience, and to take greater advantage of specialist knowledge</i>	Wrexham	All 6 NW Local Authorities	2	2015	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• There is a Management Board</li> </ul>
<b>42</b>	<b>Local Government Pension Fund</b> <i>Explore the collaborative</i>	Society of Welsh Pension Fund Treasurers	All 8 Welsh Pension Fund Authorities	1	2015	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Cost</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting in year</li> </ul>

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	<i>opportunities across the eight Funds in Wales.</i>					avoidance • Direction	
<b>ORGANISATIONAL CHANGE</b>							
<b>43</b>	<b>Consultancy Services</b> <i>Make most efficient use of the skills base and capacity of the service</i>	Gwynedd/Denbighs hire	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local Performance reporting</li> </ul>
<b>SOCIAL CARE</b>							
<b>44</b>	<b>Regional Safeguarding Children's Board</b> <i>North Wales Safeguarding Childrens Board required by Welsh Government Guidance</i>	Conwy	All 6 NW Local Authorities	2/3	2013/2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Reports to NWSSIC</li> <li>• Reports to LAs political processes as required.</li> </ul>
<b>COMMUNITY AND ENTERPRISE</b>							
<b>45</b>	<b>Single Access Route to Housing (SARTH)</b> <i>Regional housing register and allocations policy</i>	Denbighshire	Flintshire Conwy Registered Social Landlord's	3	Pilot April 2014	<ul style="list-style-type: none"> <li>• Quality</li> <li>• Efficiency</li> </ul>	<ul style="list-style-type: none"> <li>• Steering group with all partners represented plus number of operational sub groups</li> </ul>
<b>46</b>	<b>Eco energy efficiency</b>	Wrexham	Flintshire	2	September 2013	<ul style="list-style-type: none"> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• tbd</li> </ul>

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	<b>work</b> <i>Through the joint ECO procurement exercise, Wrexham, Flintshire, Denbighshire and Conwy Council's are tendering to set up a framework for funding and delivery of Energy Company Obligation works.</i>		Denbighshire Conwy Registered Social Landlord's			<ul style="list-style-type: none"> <li>• Cost avoidance</li> </ul>	
47	<b>Joint Procurement of Capital Work Programmes</b>	Flintshire	Flintshire + Wrexham	3	April 15	<ul style="list-style-type: none"> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local Performance Reporting</li> </ul>
48	<b>Community Benefits</b>	Flintshire	Flintshire + Wrexham	2	April 15 to go on site	<ul style="list-style-type: none"> <li>• Quality</li> <li>• Efficiencies</li> <li>• Resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Local Performance Reporting</li> </ul>
49	<b>Economic Development</b> <i>Explore collaborative possibilities across the region to deliver a more cost effective, resilient and strategic approach to Economic Development</i>	Gwynedd Flintshire Ynys Mon	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Direction</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• Economic Ambition Board</li> </ul>

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<b>PLANNING AND ENVIRONMENT</b>							
<b>50</b>	<b>Built and Nature Conservation</b> <i>Provide a collaborative service based on the Minerals and Waste Planning Service model</i>	Flintshire	All 6 NW Local Authorities	1	2015	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting</li> </ul>
<b>51</b>	<b>Public Protection</b> <i>Various joint projects including: Joint warranting arrangements; joint training delivery in Health and Safety; Enforcement on door step crime; joint Health and Safety Estates Excellence; project support to businesses</i>	Flintshire	Flintshire Wrexham	2	2016	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting</li> </ul>
<b>TRANSPORT AND STREETSCENE</b>							
<b>52</b>	<b>Civil Parking Enforcement</b> <i>Deliver the network management strategy as set out in the Regional Transport Plan</i>	Flintshire	All 6 NW Local Authorities	2	2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local performance reporting</li> </ul>



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53	<b>Fleet Services</b> <i>Deliver fleet use maximisation and reduction in fleet vehicles</i>	Flintshire/Wrexham	Flintshire Wrexham	1	2014	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> </ul>	<ul style="list-style-type: none"> <li>• Project Board</li> <li>• Ad-hoc reporting</li> <li>• Local Performance reporting</li> </ul>
54	<b>Residual Waste</b> <i>Seeking a solution to manage residual waste on behalf of the five partner authorities to allow individual authorities to meet WG waste management targets</i>	Flintshire	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	2	2018/19	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> <li>• Cost avoidance</li> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• Project Board</li> <li>• Local performance reporting</li> </ul>
55	<b>Trunk Road Maintenance</b> <i>Sub-regional service delivery hub</i>	Flintshire	Conwy Denbighshire Wrexham	1	2015	<ul style="list-style-type: none"> <li>• Resilience</li> <li>• Quality</li> <li>• Efficiencies</li> </ul>	<ul style="list-style-type: none"> <li>• Local Performance reporting</li> </ul>
<b>NEW/”ASPIRATIONAL” COLLABORATION PROJECTS UNDER DISCUSSION</b>							
56	<b>CyMal</b> <i>Provision of shared archive services across North Wales</i>	Options Appraisal Stage	North Wales	1		<ul style="list-style-type: none"> <li>• Direction</li> </ul>	<ul style="list-style-type: none"> <li>• Preferred Model shared with North Wales Chief Executives, January 2014</li> </ul>



Collaborative Projects – Position Statement – April 2014

**KEY**

**Status:**

- 1: Concept and pre-outline business case stage
2. post outline business case and pre final business case stage
3. in transition post final business case stage
4. implemented and operational

**Purpose:**

- Resilience
- Quality
- Efficiencies
- Cost-avoidance
- Direction (i.e WG under the Compact)